



DEPARTMENT SUMMARY

Waterfront

Provide the community with a quality Waterfront for recreation and commercial use, along with mooring and landside services for boating activities.

About Waterfront

The Waterfront Department is responsible for managing approximately 252 acres of tidelands and submerged lands encompassing the Harbor and Stearns Wharf. The Waterfront Department is an enterprise fund and operates from revenues generated from the resources it manages; primarily lease revenue, slip fees, and parking fees.

There are a total of 1,133 slips in the Harbor, about 19% of which are used by commercial fishermen and 81% by recreational boaters and others that are all subject to slip permits. The Harbor business/commercial area includes nine major buildings, all of which are owned by the City, including the Waterfront Center, the largest building in the area.

While the Harbor area is a mixture of ocean dependent, ocean related and visitor-serving uses, the Wharf's primary commercial uses include restaurants, retail shops, a bait and tackle store, and limited office space.

The Waterfront Department also operates eight parking lots along Cabrillo Boulevard between Leadbetter Beach and East Beach.

Fiscal Year 2008 Budget Highlights

Waterfront Department will fund \$3,025,000 in capital improvement projects, including pile replacement and timber repairs to Stearns Wharf and the Navy Pier, reconfiguration of the Marina Four lease area to accommodate up to three 60-90 foot vessels instead of one, and roof replacements for the Marine Center Building and Old Coast Guard Building on Harbor Way. The most significant capital project will be the replacement of the Marina One main walkway, which marks the beginning of a multi-year rehabilitation project for Marina One, the harbor's largest marina.

The Waterfront Department will apply for a loan of \$3.5 million from the California Department of Boating and Waterways to partially fund the Marina One project. Slip fees and slip transfer fees will be increased on July 1, 2007 and July 1, 2008.



DEPARTMENT SUMMARY

Waterfront

Department Financial and Staffing Summary

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	46.00	46.00	46.00	46.00	46.00
Hourly Employee Hours	57,854	56,710	56,710	59,291	59,291
Revenues					
Fees and Service Charges	\$ 6,389,410	\$ 6,505,430	\$ 6,776,312	\$ 6,794,791	\$ 6,946,028
Leases	3,748,408	3,797,111	3,959,487	4,030,151	4,102,309
Interest Income	340,917	169,320	342,000	291,648	291,648
Grants	114,000	192,242	-	-	-
Other Revenue	126,349	266,812	82,987	239,185	254,168
Total Department Revenue	\$ 10,719,084	\$ 10,930,915	\$ 11,160,786	\$ 11,355,775	\$ 11,594,153
Expenditures					
Salaries and Benefits	\$ 4,779,411	\$ 5,072,948	\$ 5,072,948	\$ 5,191,879	\$ 5,520,204
Supplies and Services	3,124,188	3,190,067	2,793,741	3,517,665	3,668,608
Special Projects	-	41,989	27,989	28,829	29,694
Debt Service	884,288	1,596,416	1,596,416	1,599,916	1,694,663
Non-Capital Equipment	90,707	146,457	132,500	182,231	144,500
Capital Equipment	2,938	13,500	-	-	15,000
Appropriated Reserve	146	33,964	99,464	150,000	150,000
Total Department Operating	\$ 8,881,678	\$ 10,095,341	\$ 9,723,058	\$ 10,670,520	\$ 11,222,669
Capital Program	1,188,435	3,917,113	1,815,000	3,025,000	863,000
Total Department Expenditures	\$ 10,070,113	\$ 14,012,454	\$ 11,538,058	\$ 13,695,520	\$ 12,085,669
Addition to (Use of) Reserves	\$ 648,971	\$ (3,081,539)	\$ (377,272)	\$ (2,339,745)	\$ (491,516)

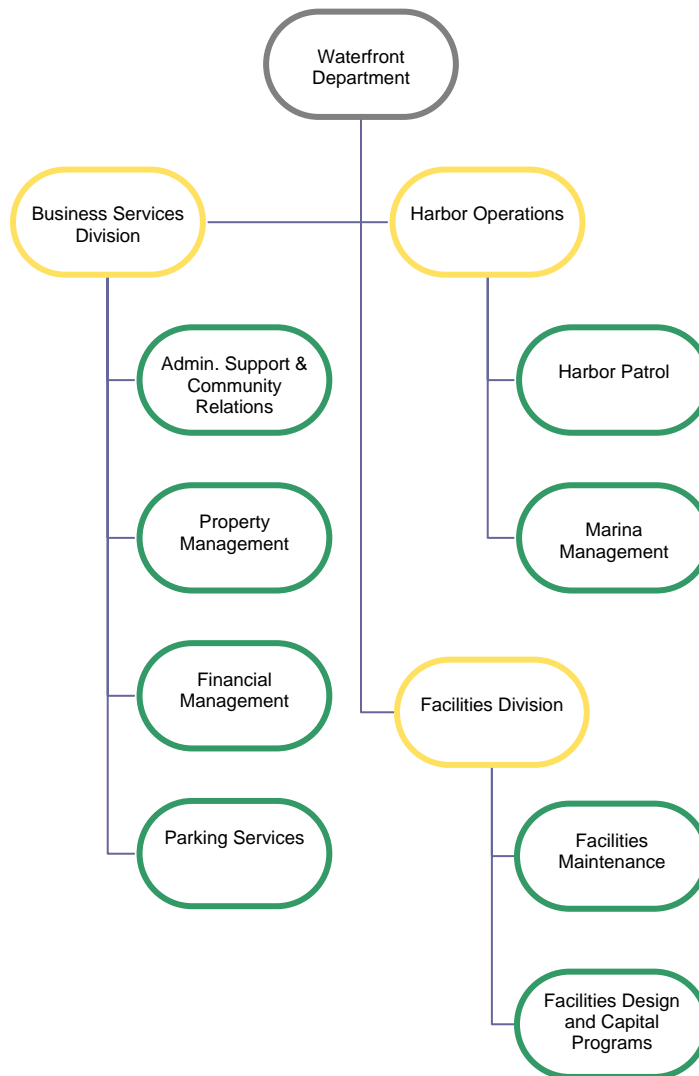
The Waterfront Department is budgeted in the Waterfront Fund.



DEPARTMENT SUMMARY

Waterfront

Program Organizational Chart



WATERFRONT PROGRAMS

- Administrative Support and Community Relations
 - Property Management
 - Financial Management
 - Parking Services
 - Harbor Patrol
 - Marina Management
 - Facilities Maintenance
 - Facilities Design and Capital Programs



RECENT PROGRAM ACHIEVEMENTS

Waterfront Department will receive at least \$1.2 million of federal funding for the annual maintenance dredging of the Federal Channel in Santa Barbara Harbor for fiscal year 2008.

Administrative Support and Community Relations

(Program No. 8111)

Mission Statement

Provide direction and support to Waterfront Department Staff along with effective communication and representation before Federal and State Agencies, local harbor community, residents and businesses.

Program Activities

- Provide overall direction for the Waterfront Department.
- Provide information about the department to the public.
- Provide staff support to the Harbor Commission.
- Provide representation before local, State and Federal agencies.

Key Objectives for Fiscal Year 2008

- Ensure 80% of department program objectives are achieved.
- Implement a comprehensive public information and community relations program which includes sponsored Waterfront Events, Published Department Communication, Navy Ship and Cruise Ship visits and sponsored public/media meetings.
- 🌿 Use at least 30% post-consumer recycled (8-1/2" x 11") office paper in all Waterfront Department network copiers and printers.

Financial and Staffing Information

	Actual	Amended	Projected	Adopted	Proposed
	FY 2006	FY 2007	FY 2007	FY 2008	FY 2009
Authorized Positions	4.60	4.60	4.60	4.60	4.60
Hourly Employee Hours	0	0	0	0	0
Expenditures					
Salaries and Benefits	\$ 531,382	\$ 530,288	\$ 530,288	\$ 554,914	\$ 594,911
Supplies and Services	939,872	990,630	756,831	1,165,706	1,250,982
Special Projects	-	41,989	27,989	28,829	29,694
Debt Service	884,288	1,596,416	1,596,416	1,599,916	1,694,663
Non-Capital Equipment	26,349	25,000	15,000	35,000	55,000
Capital Equipment	-	13,500	-	-	-
Appropriated Reserve	146	33,964	99,464	150,000	150,000
Total Expenditures	\$ 2,382,037	\$ 3,231,787	\$ 3,025,988	\$ 3,534,365	\$ 3,775,250

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Percent of department program objectives completed	82.5%	80%	80%

WATERFRONT PROGRAMS

Administrative Support and
Community Relations

➤ **Property Management**

Financial Management

Parking Services

Harbor Patrol

Marina Management

Facilities Maintenance

Facilities Design and Capital
Programs

Property Management

(Program No. 8112)

Mission Statement

Manage Waterfront leases, ensuring that the public receives a high level of services and the department receives market value rents.

Program Activities

- Administer leases and other business agreements.
- Negotiate agreements with new and existing tenants on Stearns Wharf and in the Harbor commercial area.
- Assure tenants receive the services entitled under their agreements.

Key Objectives for Fiscal Year 2008

- Audit 25% of percentage rent leases.
- Renew 95% of Business Activity Permits within 30 days of permit expiration.
- Collect 90% of base rents by due date in lease.
- Track identified advertising or promotional program costs designated to enhance Waterfront tenant revenues.



RECENT PROGRAM ACHIEVEMENTS

Successfully negotiated 14 leases consisting of 12,632 square feet at an average rent of \$3.22 per square foot.

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	1.55	1.55	1.55	1.55	1.55
Hourly Employee Hours	0	0	0	0	0
Revenues					
Leases	\$ 3,748,408	\$ 3,797,111	\$ 3,959,487	\$ 4,030,151	\$ 4,102,309
Fees and Service Charges	3,321	6,230	12,000	6,355	6,482
Other Revenue	86,797	187,863	78,000	181,620	195,452
Total Revenue	\$ 3,838,526	\$ 3,991,204	\$ 4,049,487	\$ 4,218,126	\$ 4,304,243
Expenditures					
Salaries and Benefits	\$ 154,997	\$ 156,357	\$ 156,357	\$ 162,159	\$ 171,953
Supplies and Services	83,641	129,639	103,004	80,840	81,378
Total Expenditures	\$ 238,638	\$ 285,996	\$ 259,361	\$ 242,999	\$ 253,331

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Business Activity Permits managed	69	68	68
Business Activity Permits renewed within 30 days of expiration	63	68	68
Percent of Business Activity Permits renewed within 30 days of expiration	100%	95%	95%
Percent of tenants audited for accurate percentage rent reporting	25%	25%	25%
Cost to audit percentage rent leases	\$30,330	\$33,480	\$35,170
Percent of base rents collected by due date in lease	N/A	N/A	90%
Leases audited	9	8	8
Lease contracts managed	60	58	61
Number of tenant contacts regarding sustainability issues	N/A	N/A	36

WATERFRONT PROGRAMS

Administrative Support and
Community Relations

Property Management

➤ **Financial Management**

Parking Services

Harbor Patrol

Marina Management

Facilities Maintenance

Facilities Design and Capital
Programs



RECENT PROGRAM ACHIEVEMENTS

Approximately 30% of slipholders now use the City's Automatic Payment System to pay their monthly slip fees, reducing staff time spent accounting for slip payments.

Financial Management

(Program No. 8113)

Mission Statement

Support the Waterfront Department by staying within budget and processing revenue and expenditures accurately.

Program Activities

- Prepare financial plan for department revenues and expenditures.
- Approve and facilitate payment of department expenses.
- Receive and process fees collected by department.
- Monitor and analyze department revenues and expenses.

Key Objectives for Fiscal Year 2008

- Process revenues with 94% deposit error resolution within 3 working days.
- Process 90% of requisitions and claims within 21 days of receipt.
- Prepare department billing with 90% resolution of billing errors within 2 billing cycles.
- Complete budget within timeline set by Finance Department.
- Ensure program expenditures are within budget.
- Ensure that 99% of Business Office cash drawers are balanced daily.
- Reduce office paper use by distributing electronic monthly financial reports and weekly budget progress reports to all managers and supervisors.

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	1.75	1.75	1.75	1.75	1.75
Hourly Employee Hours	0	0	0	0	0
Revenues					
Interest Income	\$ 261,329	\$ 169,320	\$ 342,000	\$ 291,648	\$ 291,648
Other Revenue	(100)	-	-	-	-
Total Revenue	\$ 261,229	\$ 169,320	\$ 342,000	\$ 291,648	\$ 291,648
Expenditures					
Salaries and Benefits	\$ 151,714	\$ 148,213	\$ 148,213	\$ 157,794	\$ 167,855
Supplies and Services	23,089	20,753	20,753	22,152	24,832
Total Expenditures	\$ 174,803	\$ 168,966	\$ 168,966	\$ 179,946	\$ 192,687

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Percent of deposit errors resolved within 3 working days	100%	90%	94%
Percent of requisitions and claims processed within 21 days	92.89%	85%	90%
Percent of resolution of billing errors within 2 billing cycles	59.25%	90%	90%
Deposits processed	849	865	870
Requisitions and claims processed	2,062	2,025	2,050
Billing accounts processed	14,131	13,000	13,000

WATERFRONT PROGRAMS

Administrative Support and
Community Relations
Property Management
Financial Management

➤ **Parking Services**

Harbor Patrol
Marina Management
Facilities Maintenance
Facilities Design and Capital
Programs



RECENT PROGRAM ACHIEVEMENTS

Achieved a 50% revenue growth in parking permit revenue over the past five years.

Parking Services

(Program No. 8121)

Mission Statement

Provide competitively priced parking that is convenient, clean, and meets the needs of the community and its visitors.

Program Activities

- Staff and operate eight parking lots throughout the Waterfront area.
- Monitor and collect revenue at four Honor Fee collection sites.
- Staff and operate one 24-hour parking lot 365 days per year.
- Ensure audit procedures are being followed.

Key Objectives for Fiscal Year 2008

- Maintain annual parking permit revenues of at least \$300,000.
- Maintain an annual operating expense of not more than 55% of revenue collected.
- Maintain a quarterly cash drawer accuracy rate of 98% for all attendant-staffed parking lots.
- Maintain an annual operating labor cost of not more than 33% of revenue collected from Stearns Wharf.
- Reduce CO₂ emissions by acquiring and using "green" electric carts for parking lot monitoring.

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	3.10	3.10	3.10	3.10	3.10
Hourly Employee Hours	39,855	36,598	36,598	37,099	37,099
Revenues					
Fees and Service Charges	\$ 1,653,722	\$ 1,677,156	\$ 1,806,107	\$ 1,842,994	\$ 1,879,854
Other Revenue	1,127	-	750	-	-
Total Revenue	\$ 1,654,849	\$ 1,677,156	\$ 1,806,857	\$ 1,842,994	\$ 1,879,854
Expenditures					
Salaries and Benefits	\$ 709,015	\$ 743,660	\$ 743,660	\$ 759,101	\$ 788,027
Supplies and Services	95,292	103,213	102,518	103,385	105,470
Non-Capital Equipment	37,953	41,457	37,500	109,531	40,000
Total Expenditures	\$ 842,260	\$ 888,330	\$ 883,678	\$ 972,017	\$ 933,497

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Operating expenses as a percent of revenue collected	50.9%	48.9%	52.7%
Accuracy rate of Cash Drawers	99.2%	98%	98%
Annual operating labor cost as a percentage of revenue collected from Stearns Wharf	24.1%	33%	33%
Wharf tickets distributed	275,144	271,700	286,150
Harbor tickets distributed	123,681	147,900	142,000
Boat Trailer tickets distributed	10,890	11,500	11,500
Outer Lot tickets distributed	260,871	289,500	289,500
Collection envelopes collected	7,145	7,500	7,500

WATERFRONT PROGRAMS

Administrative Support and
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Parking Services

➤ **Harbor Patrol**

Marina Management
Facilities Maintenance
Facilities Design and Capital
Programs



RECENT PROGRAM ACHIEVEMENTS

Installed a lifting davit on
Patrol Boat 3 to help
prevent back injuries.

Harbor Patrol

(Program No. 8131)

Mission Statement

Enforce laws, educate the public and provide emergency fire, medical and ocean response services to facilitate the safe and orderly use of the Waterfront area.

Program Activities

- Provide emergency response seven days a week, 24 hours a day within the Waterfront jurisdiction.
- Provide security and law enforcement in the Waterfront by patrolling the ocean and land areas.
- Enforce State and local laws.
- Coordinate operations with U.S. Coast Guard, Santa Barbara Police, Santa Barbara Fire, California Department of Fish and Game, and County Sheriff.
- Provide search and rescue, towing and dewatering service to ocean users.
- Provide fire response and prevention services.

Key Objectives for Fiscal Year 2008

- Respond to 94% of in-harbor emergencies within five minutes.
- Achieve a minimum average of 100 training hours per Harbor Patrol Officer.
- Enhance public relations by conducting a minimum of 45 class tours or other public-related events.
- Limit time lost due to injury to 410 or fewer hours.
- Certify five additional Harbor Patrol Officers in Hull-cleaning Best Management Practices training to keep current with Clean Marinas California Program.

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	12.50	12.50	12.50	12.50	12.50
Hourly Employee Hours	4,266	4,732	4,732	4,732	4,732
Expenditures					
Salaries and Benefits	\$ 1,387,238	\$ 1,435,507	\$ 1,435,507	\$ 1,477,082	\$ 1,578,752
Supplies and Services	117,175	117,047	116,239	119,501	122,500
Non-Capital Equipment	16,612	66,500	66,500	16,500	31,500
Total Expenditures	\$ 1,521,025	\$ 1,619,054	\$ 1,618,246	\$ 1,613,083	\$ 1,732,752

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Percent of 5 minute emergency response times	100%	94%	94%
Average training hours per officer	114.95	110	100
Class tours or other public relations events	46	45	45
Hours lost due to injury	728.5	410	410
Calls for service	1,942	1,500	1,500
Emergency responses inside of harbor (tows not included)	87	100	100
Emergency responses outside of harbor (tows not included)	88	110	110
Emergency vessel tows	174	180	180
Non-emergency (courtesy) vessel tows	201	250	250
Average cost non-emergency (courtesy) vessel tows	\$100	\$100	\$100
Marine sanitation device inspections	1,259	1,200	1,200
Average cost marine sanitation device inspections	\$5	\$5	\$5
Enforcement contacts	1,115	1,300	1,300
Arrests	138	100	100
Parking citations	308	500	500
Motor patrols	2,846	2,800	2,800
Foot patrols	2,919	2,700	2,700
Boat patrols	1,899	2,000	2,000
Marine mammal rescues	N/A	30	30

WATERFRONT PROGRAMS

Administrative Support and
Community Relations
Property Management
Financial Management
Parking Services
Harbor Patrol

➤ **Marina Management**

Facilities Maintenance
Facilities Design and Capital
Programs



RECENT PROGRAM ACHIEVEMENTS

Developed and implemented an East Beach Mooring Program, completing four years of development, planning, permitting and slip assignment.

Marina Management

(Program No. 8141)

Mission Statement

Efficiently manage and administer full professional services to the boating public, harbor users, slip permittees, fishermen, visitors and the community at large.

Program Activities

- Manage a 1,133 slip marina and associated facilities.
- Coordinate Waterfront events including Parade of Lights, Harbor Festival, Fourth of July, and U.S. Navy ship visits.
- Pursue measures and undertake activities directed at maintaining a clean ocean environment in the Harbor.
- Measure vessels, facilitate slip assignments and slip transfers, and accommodate visitors.
- Administer permit process for skiff, catamarans, outrigger canoes and small sailboats.
- Maintain office space and staff to facilitate services to the boating public, harbor users and visitors.

Key Objectives for Fiscal Year 2008

- Process 90% of slip trades, transfers, live-aboard permits or wait-list assignments within 10 working days of application completion or notice of acceptance (wait list, live-aboard permits).
- Process 92% of visitor slip assignments within 30 minutes of vessel arrival at the harbor.
- Investigate possible software solutions to eventually replace outdated Marina Management Program.
- Support Clean Marina Program by conducting annual seafloor debris clean up (Clean Sweep Event).

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	2.50	2.50	2.50	2.50	2.50
Hourly Employee Hours	0	988	988	1,040	1,040
Revenues					
Fees and Service Charges	\$ 4,732,367	\$ 4,822,044	\$ 4,958,205	\$ 4,945,442	\$ 5,059,692
Other Revenue	38,525	78,949	4,237	57,565	58,716
Total Revenue	\$ 4,770,892	\$ 4,900,993	\$ 4,962,442	\$ 5,003,007	\$ 5,118,408
Expenditures					
Salaries and Benefits	\$ 201,944	\$ 221,340	\$ 221,340	\$ 233,686	\$ 246,665
Supplies and Services	65,946	57,813	57,813	72,616	70,857
Capital Equipment	-	-	-	-	15,000
Total Expenditures	\$ 267,890	\$ 279,153	\$ 279,153	\$ 306,302	\$ 332,522

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Trades, transfers, permits, or assignments processed	226	150	150
Percent of trades, transfers, permits or assignments processed within 10 days	84.5%	90%	90%
Percent of visitor slip assignments processed within 30 minutes	96.3%	92%	92%
West Beach permits sold	28	30	30
Percent of West Beach permits assigned	51%	66%	66%
Catamaran permits sold	65	62	62
Percent of catamaran permits assigned	100%	95%	95%
Visitor occupancy days per year	19,767	17,000	17,000
Vessels aground or sunk in East Beach anchorage	14	10	10
Cost to dispose of vessels beached on East Beach	\$15,166	\$13,000	\$13,000

WATERFRONT PROGRAMS

Administrative Support and
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Marina Management

➤ **Facilities Maintenance**

Facilities Design and Capital
Programs



RECENT PROGRAM ACHIEVEMENTS

Re-powered Patrol Boat No. 1 with new engine and dual out-drive for better response times, emergency tows and ocean maneuverability.

Facilities Maintenance

(Program Nos. 8151, 8152)

Mission Statement

Provide clean and safe commercial and recreational facilities for tenants and visitors at the Harbor and Stearns Wharf.

Program Activities

- Maintain and repair the Harbor, Stearns Wharf and Waterfront Parking lots, including buildings, ocean structures, pavement, utilities, vessels, and equipment.
- Use tracking system to analyze preventive maintenance program effectiveness.

Key Objectives for Fiscal Year 2008

- Achieve 72% of in-service days for the Harbor Patrol fleet through preventive maintenance and services.
- Accomplish 90% of preventive maintenance tasks for Waterfront facilities.
- Minimize time lost due to injury at 690 or fewer hours.
- Track numbers of work orders by type (routine and preventive maintenance work orders).
- Encourage 50% of staff to participate in flex work schedules.

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	17.30	17.30	17.30	17.30	17.30
Hourly Employee Hours	13,733	14,392	14,392	16,420	16,420
Revenues					
Grants	\$ 60,000	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 60,000	\$ -	\$ -	\$ -	\$ -
Expenditures					
Salaries and Benefits	\$ 1,469,121	\$ 1,610,672	\$ 1,610,672	\$ 1,626,283	\$ 1,729,942
Supplies and Services	1,785,236	1,758,498	1,624,109	1,936,610	1,999,753
Non-Capital Equipment	9,793	13,500	13,500	21,200	18,000
Total Expenditures	\$ 3,264,150	\$ 3,382,670	\$ 3,248,281	\$ 3,584,093	\$ 3,747,695

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Percent of in-service days for Harbor Patrol fleet	74.3%	70%	72%
Percent of preventive maintenance tasks completed	90%	90%	90%
Lost staff hours due to injury	1,377	690	690
Labor cost for vessel maintenance	\$57,836	\$70,000	\$70,000
Labor cost of preventive maintenance tasks	\$194,650	\$250,000	\$250,000
Labor and equipment cost for holiday & special events	\$46,364	\$70,000	\$70,000
Hours per dock box installation	9.2	12	10
Work orders completed	N/A	N/A	2,000
Routine work orders	N/A	N/A	1,450
Preventive maintenance work orders	N/A	N/A	435

WATERFRONT PROGRAMS

Administrative Support and
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Facilities Maintenance

➤ **Facilities Design and Capital Programs**



RECENT PROGRAM ACHIEVEMENTS

Completed the Fish Float North Structure and Gangway Replacement Project which provides berthing and utilities for 11 commercial fishing vessels.

Facilities Design and Capital Programs

(Program No. 8161)

Mission Statement

Plan, design and execute needed construction and repair activities for Waterfront Facilities.

Program Activities

- Plan and design construction projects for Waterfront facilities in the Harbor, Stearns Wharf, and Waterfront parking lots.
- Develop contract specifications for Waterfront facility projects.
- Manage capital improvement projects including inspection, scheduling and public notification.

Key Objectives for Fiscal Year 2008

- Complete 80% of minor capital projects under \$100,000 according to the approved schedule.
- Complete 70% of minor capital projects under \$100,000 that are constructed, according to the approved budget.
- Act as department liaison for the annual Corps of Engineers' Federal Channel Dredging to ensure the navigation channel is dredged to allow safe vessel transit in and out of the Harbor.
- Complete construction of Marina 4B Reconfiguration Project.
- Design and construct Phase One of Marina One Replacement Project which includes main walkway, gangway and landside utilities.
- Participate in implementation of citywide Geographic Information System (GIS).
- Reduce electrical usage and costs by installing a solar thermal unit on Marina 1 East restroom.

Financial and Staffing Information

	Actual FY 2006	Amended FY 2007	Projected FY 2007	Adopted FY 2008	Proposed FY 2009
Authorized Positions	2.70	2.70	2.70	2.70	2.70
Hourly Employee Hours	0	0	0	0	0
Revenues					
Grants	\$ 54,000	\$ 192,242	\$ -	\$ -	\$ -
Interest Income	79,588	-	-	-	-
Total Revenue	\$ 133,588	\$ 192,242	\$ -	\$ -	\$ -
Expenditures					
Salaries and Benefits	\$ 174,000	\$ 226,911	\$ 226,911	\$ 220,860	\$ 242,099
Supplies and Services	13,937	12,474	12,474	16,855	12,836
Capital Equipment	2,938	-	-	-	-
Total Operating Expenditures	\$ 190,875	\$ 239,385	\$ 239,385	\$ 237,715	\$ 254,935
Capital Program	1,188,435	3,917,113	1,815,000	3,025,000	863,000
Total Expenditures	\$ 1,379,310	\$ 4,156,498	\$ 2,054,385	\$ 3,262,715	\$ 1,117,935
Addition to (Use of) Reserves	\$ (1,245,722)	\$ (3,964,256)	\$ (2,054,385)	\$ (3,262,715)	\$ (1,117,935)

Program Performance Measures

Performance Measures	Actual FY 2006	Projected FY 2007	Adopted FY 2008
Percent of minor capital projects completed on schedule	70%	80%	80%
Percent of minor capital projects completed within budget	84%	70%	70%

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